

Programme and  
Practical Information



# PARIS

## 2022

GENERAL ASSEMBLY  
15-17 JUNE

# PRACTICAL INFORMATION



## INTERNET CONNECTION

**User name:** Wifi\_MC

**WiFi Password:** Fill in the information in the Maison de la Chimie's portal and browse freely on the network



## LUNCH AND COFFEE BREAKS (please see the floorplan at the back)

**15 June:** The coffee breaks and lunch will be served on the second floor in room **251**

**16 June:** The coffee breaks and lunch will be served on the first floor in room **151**



## BUS TRANSFERS (Buses will leave only when fully occupied)

### 15 June / UNIFE Gala Dinner transfers

#### Maison de la Chimie → Musée Jacquemart-André

**19:15** Meeting point for bus transfer to the UNIFE Gala dinner just in front of the Maison de la Chimie entrance

#### Musée Jacquemart-André → Maison de la Chimie

**22:45** Meeting point for bus transfer to the Maison de la Chimie just in front of the Musée Jacquemart-André. Bus drop-off point after Gala dinner in front of the Maison de la Chimie

### 16 June / General Assembly Dinner transfers

#### Maison de la Chimie → L'Excellence

**18:40** Meeting point for bus transfer to the UNIFE General Assembly dinner just in front of the Maison de la Chimie entrance

#### L'Excellence → Maison de la Chimie

**22:35** Meeting point for bus transfer to the Maison de la Chimie just in front of the L'Excellence. Bus drop-off point after General Assembly dinner in front of the Maison de la Chimie

### 17 June / Technical visits

Bus transfer will be provided to and from the 2 technical visits. For more information please read the Cultural and Technical visits section



## TAXI INFORMATION

**Taxiland :** T +33 1 8460 1070 ▪ **Taxilive Paris:** T +33 1 8460 5522 ▪ **Uber** is available in Paris



## VENUE ADDRESSES

#### Maison de la Chimie

Rue Saint-Dominique 28,  
75007 Paris, France

#### Musée Jacquemart-André

Bd Haussmann 158,  
75008 Paris, France

#### L'Excellence

Port Henri IV,  
75004 Paris, France

## UNIFE CONTACTS AND MAISON DE LA CHIMIE (floor plan)

For more information please check at the back of the programme



SCAN ME

## NETWORKING APPLICATION

Follow the QR code to download the UNIFE GA application. Login with your email to receive the access code to your inbox and start networking right away!

Meetings sponsored by **ALSTOM**

- 10:00 Registration and Welcome Coffee (Room 251)
- 10:45-11:15** **Opening of the event** (Room 162)  
**Philippe Citroën**, *Director General, UNIFE*  
**Jekatyerina Maszlova**, *Communications Manager, UNIFE*  
**María Romero**, *Membership Manager, UNIFE*
- 11:30-12:45** **Dialogue Forum on Quality** (Room 162)  
**11:30-12:45** **Dialogue Forum on Investment & Public Procurement** (Room 262)
- 12:45-14:15 Lunch (Room 251)
- 14:15-15:30** **Dialogue Forum on Digitalisation & Innovation** (Room 162)  
**14:15-15:30** **Dialogue Forum on Trade** (Room 262)
- 15:30-16:00 Coffee Break (Room 251)
- 16:00-17:15** **Dialogue Forum on Interoperability** (Room 162)  
**16:00-17:15** **Dialogue Forum on Sustainable Mobility** (Room 262)
- 19:15** Meeting Point for bus transfer to the UNIFE Gala Dinner just in front of Maison de la Chimie
- 19:30-22:40** **Gala Dinner at Musée Jacquemart-André**  
sponsored by
- HITACHI**  
**Inspire the Next**
- 22:45** Meeting Point for bus transfer to Maison de la Chimie just in front of Musée Jacquemart-André

Meetings sponsored by



8:00-9:00

Registration and Welcome Coffee

9:00-9:15

**Opening of the event****Philippe Citroën**, *Director General, UNIFE***Henri Poupart-Lafarge**, *Chair of UNIFE, and Chairman and CEO of Alstom*

Roundtables Moderator:

**Nick Kingsley**, *Executive Editor Railway Gazette*

9:15-10:30

**Competitiveness and global leadership of the EU rail supply industry****Keynote speech****Thierry Breton**, *Internal Market Commissioner (video message)***Panellists****Mark Nicklas**, *Head of Unit Mobility, Ecosystems IV: Mobility & energy intensive industries, DG GROW, European Commission***Virginie Reiss**, *Deputy Head of Trade policy, strategy and coordination Unit, French Treasury***Laëtitia Tabet**, *Deputy Head of Trade policy, strategy and coordination Unit, French Treasury***Carlo Borghini**, *Executive Director, Europe's Rail Joint Undertaking***Agatha Kratz**, *Associate Director at Rhodium Group and expert of EU-China relations and China's economic diplomacy***Sabine Schneider**, *Head of Talent Management, Siemens Mobility***Javier Martínez Ojinaga**, *CEO of CAF, and Member of the UNIFE Presiding Board*

10:30-10:45

Coffee Break (Room 151)

10:45-12:00

**Going the distance: Towards a vibrant Single European Railway Area****Keynote speeches****Elżbieta Lukaniuk**, *Member of Cabinet of Transport Commissioner Adina Vălean***Panellists****Joël Hamann**, *Head of the Europe and international mission, French Directorate-General for Transport, Infrastructure and the Sea (TBC)***Kristian Schmidt**, *Director Land Transport, DG MOVE, European Commission*

**Matthias Ruete**, *European Coordinator for ERTMS*

**Josef Doppelbauer**, *Executive Director, European Union Agency for Railways (ERA)*

**Félix Ardiaca García**, *Lead Engineer, Strategic Rail Division, European Investment Bank (EIB)*

**Dominique Riquet**, *Member of the European Parliament (Transport and Industry Committees) (TBC)*

**Michael Peter**, *CEO of Siemens Mobility, and Member of the UNIFE Presiding Board*

**12:00-13:00**

**Major rail developments in France: overview and prospects**

**Marc Papinutti**, *Director, French Directorate-General for Transport, Infrastructure and the Sea (TBC)*

**Vincent Delcourt**, *Director for performance, strategy and intelligence, SNCF Direction Technologies*

**Dariusz Kowsar**, *Director Europe, SNCF Réseau*

**Jean-François Monteils**, *Chairman of the Management Board, Société du Grand Paris (TBC)*

13:00-14:00

Lunch (Room 151)

**14:00-15:55**

**General Assembly Statutory Meeting**

**(Reserved to UNIFE members only)**

**Introductory remarks from Henri Poupart-Lafarge**,  
*Chair of UNIFE, and Chairman and CEO of Alstom*

**16:00**

**Closure of General Assembly Meeting**

**18:40**

**Meeting Point for bus transfer to the General Assembly Dinner just in front of Maison de la Chimie**

**19:00-22:30**

**General Assembly Dinner on the L'Excellence Boat sponsored by**

**voestalpine**

ONE STEP AHEAD.

**22:35**

**Meeting Point for bus transfer to Maison de la Chimie just in front of the L'Excellence Boat**



## Cultural and Technical Visit Day

9:00

Meeting point in front of Maison de la Chimie

10:00-12:00

### Technical Visits I - SNCF: EOLE project

Dive into the EOLE project: The extension of the RER to the Ouest consists of redeveloping the existing lines between Mantes-la-Jolie and Nanterre, over a length of 47km, and drilling a new tunnel between Nanterre and Haussmann Saint-Lazare. Eole enables the creation of a new E line generation, with considerable innovations made across the territory. The project is accompanied by the making of 3 brand new stations, of which Porte Maillot, which is set to become the emblem of the underground stations of EOLE, and the focus of this exciting visit.

12:30

Estimated return

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9:15

Meeting point in front of Maison de la Chimie

10:00-12:00

### Technical Visit II - RATP

Embark on this tour and discover the Line 14 Railway workshop: the first workshop where the maintenance of new generation eight-cars trains (120m long) takes place. Spread over 20,000m<sup>2</sup> this workshop specializes in the cleaning and storage of all trains running on line 14 and, more specifically, the new MP14 train shuttles, which will gradually replace the current trains. The workshop is luminous, spacious and presents five lanes. Three levels of access allow for maintenance services to operate on the roof, door-level and below the trains.

12:45

Estimated return

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11:15

Meeting point in front of Atelier des lumières

11:30-12:30

### Cultural Visit - Atelier des lumières

Via a thematic and intimate itinerary that promotes reflection, discover Cezanne's inner torment, the power of his compositions, his approach to light and colour, and his link with nature, which was his greatest source of inspiration-his obsession. Dive into nature, under the vast canopy of the trees, forests, parks, and gardens where the bathers can be seen, ending with the Cezannian representation of nature par excellence: Bibémus and l'Estaque, culminating in the Mont Sainte-Victoire.

12:30

End of the tour



## Thierry Breton

Thierry Breton began his career in 1979 as a teacher of IT and mathematics at the Lycée Français de New York. In 2005 Thierry Breton served as French Minister of Economy, Finance and Industry, before becoming a professor at Harvard Business School where he taught leadership and corporate accountability. He was elected President of the French National Association for Research and Technology in 2015 and a member of the French Academy of Technologies in 2016. Thierry Breton has been chairman and CEO of the international information technology services company, Atos. Previously, he served as vice-chairman and CEO of Groupe Bull, chairman and CEO of Thomson-RCA, and chairman and CEO of France Télécom (now Orange). Since 2019 he has been appointed as European Commissioner for Internal Market. French and English. He is married with three children.



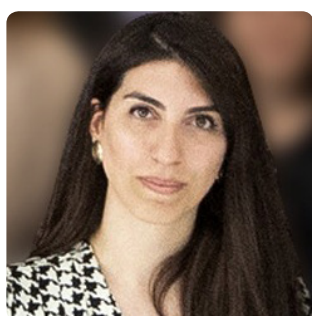
## Mark Nicklas

Head of Unit Mobility in the Commission's DG Industry, Single Market, Entrepreneurship & SMEs (DG GROW since February 2022, responsible for the industrial policy for the European mobility ecosystem and the single market for motor vehicles. He has been a Head of Unit in DG GROW since 2016, with previous responsibilities for innovation, industrial strategy and most recently international value chains. Before joining DG GROW in 2011, Mark was working for several years on international aviation policy in the European Commission's DG Mobility & Transport. From 1999 to 2002, he had various functions in the Deutsche Telekom group. Mark holds a Ph.D. in economics.



## Virginie Reiss

Virginie Reiss is Deputy Head of the Trade Policy Office at the Treasury Directorate General. She works on government procurement and industry issues in trade negotiations and she is in charge of trade relations with Central and East Asian countries. She previously worked on legal issues related to the industrial sector at the Legal Department of the French Ministry for the Economy and Finance. Virginie Reiss holds a Master's degree in European and International business law from the Pantheon-Assas University of Paris and the Ludwig-Maximilian University of Munich.



## Laetitia Tabet

Deputy Head of the Trade Policy Office at the Treasury Directorate General. She works on competition and trade defense issues and she is in charge of trade relations with Middle East and Gulf countries. She previously worked as a Deputy Head on screening foreign investment issues at the Treasury Directorate General. She is also a Lecturer on International Economic Law and Civil Law in Pantheon-Sorbonne University. Laetitia Tabet holds Master's degrees in International Economic Law and in International Strategy and Economic Intelligence from the Pantheon-Sorbonne University and a LLM in "Business Law - Arabic countries" from the Pantheon-Assas University.



## Carlo Borghini

Executive Director, Europe's Rail Joint Undertaking. Mr Carlo Borghini is responsible for the overall management of Europe's Rail, successor of the Shift2Rail Joint Undertaking, activities since he took up the position of Executive Director in February 2016; in 2021, his mandate has been extended up to May 2026. Prior to this posting, Mr Borghini held senior management positions in different domains in private and international organisations, at corporate level. He was the Deputy Executive Director for the SESAR Joint Undertaking (SJU) in Brussels from 2008 to 2014, and prior to this was Director and Chief Financial Officer (CFO) for the International Fund for Agricultural Development (IFAD), a specialised Agency of the United Nations based in Rome. Mr Borghini holds a Master's Degree equivalent in Business Economics and speaks Italian, French and English. He is married with three children.



## Agatha Kratz

Director at Rhodium Group. She heads Rhodium's China corporate advisory team, as well as Rhodium's research on European Union-China relations and China's economic statecraft. She also contributes to Rhodium work on China's global investment, industrial policy and technology aspirations. Agatha is a non-resident Adjunct Fellow of the Reconnecting Asia Project at the Center for Strategic and International Studies under the Simon Chair in Political Economy. She holds a Ph.D. from King's College London, on China's railway diplomacy. Her previous positions include Associate Policy Fellow at the European Council on Foreign Relations and Editor-in-Chief of its quarterly journal China Analysis, Assistant Editor for Gavekal-Dracomics' China Economic Quarterly, and Junior Fellow at Asia Centre in Paris



## Sabine Schneider

As a Human Resource Manager with a career around various HR facets it is still a major driver for me to create people ecosystems and allow talents to grow manifold. Being a passionate HR Leader and Talent Manager is a great honor and a pleasure for me at the same time. I clearly understand Human Resource as an enabler for business impacting through large-scale initiatives and translating global HR principles to local needs. Considering my learnings from my years spend in Asia it will be even more essential to transform the business for the future: Purpose-led, performance-driven, and humble.



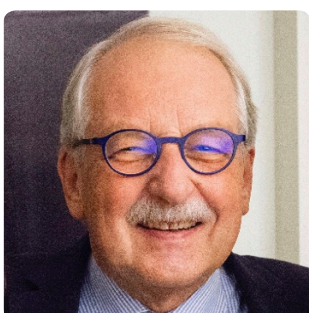
## Javier Martínez Ojinaga

A graduate in Economic Law at the University of Deusto and having obtained an MBA at the University of Glasgow, Javier Martínez Ojinaga joined CAF's Board in 2015, where he has served as Chairman of the Auditing Committee and Coordinating Director. In 2021 Mr Martínez Ojinaga was appointed as Chief Executive Officer at CAF.



## Elżbieta Łukaniuk

European Commission, Member of the Cabinet of Adina Vălean, Commissioner for Transport. Responsible for land transport and road safety in the Cabinet of Adina Vălean, Commissioner for Transport since December 2019. She has been working in the field of transport from the beginning of her professional career. Between 2015 and 2019, she worked in the Permanent Representation of the Republic of Poland to the EU in the Transport Policy Section, directing the works of this Section from December 2018. She represented Poland in the works of the EU Council working groups on land transport and on intermodal questions, specializing among others in issues relating to rail transport, road infrastructure and Trans-European Transport Network. Between 2008 and 2015, she worked in the Ministry of Infrastructure, dealing among others with international cooperation issues and EU affairs coordination. She graduated from the International School of Political Science at the University of Silesia and the Ecole Nationale d'Administration (ENA).



## Matthias Ruete

Matthias Ruete has been the European Coordinator for ERTMS since January 2019. As Director-General, he was the most senior civil servant at the European Commission dealing with Transport (2006 to 2014). Most recently, he was Director-General for Migration and Home Affairs (2014 to 2018). He joined the European Commission services in 1986. He served as Director for Competitiveness (2005), Director coordinating the enlargement negotiations (2000 to 2004) and Director in International Transport, Galileo and trans-European Infrastructure Networks (1998 to 2000). He holds a Master in Law (London) and a doctorate in intellectual property law (Giessen) and both German state exams in law.





## Kristian Schmidt

Land Transport at the Directorate-General for Mobility and Transport since April 2021. He previously held senior management positions at the European Commission, as Director at the Directorate-General for International Development Cooperation (DG DEVCO 2010-2013), as Deputy Head of Cabinet to European Commission Vice-President Siim Kallas (2004-2010) and as Deputy Head of Cabinet to EU Commissioner Poul Nielson (1999-2004). His diplomatic career, initiated at the Danish Ministry for Foreign Affairs, includes a posting at the UN New York (1997-1999) serving as EU Ambassador to Uganda (2013-2017) and EU Ambassador to Burma/Myanmar (2017-2020). Mr Schmidt is an economist (cand.polit, University of Copenhagen, 1992), and an Erasmus scholar with additional academic degrees from France (Licence Sciences Economiques, Université d'Aix-en-Provence, 1989 and studies at Sciences Politiques, IEP, Paris, 1992), from Italy (International Relations, Università di Bologna, 1991) and the United Kingdom (MPhil International Relations with distinction from the University of Cambridge, 1993)



## Josef Doppelbauer

Josef DOPPELBAUER has 25 years of experience in key aspects of railway technology, including signalling and control command systems; he joined the Agency in January 2015. Before leading the Agency, he held managerial positions at Bombardier Transportation. Since the early 1990's, he has been involved with the development of the European Rail Transport Management System (ERTMS). From 2012 to 2014, he was chairman of the European Rail Research Advisory Committee (ERRAC), the European technology platform of the rail sector. From 2011 to 2014, he was also the chairman of the Steering Committee of the Joint Technology Initiative Shift2Rail.



## Félix Ardiaca

Mr. Ardiaca completed his engineering studies in Madrid. From the very beginning of his profession career, he has been working in the railway and public transport sector. First, from 1995 to 2006 in Spanish engineering consultancy companies, Ardanuy and Tyspa, working on projects in Spain and some 15 countries over the world. From 2006 to 2013, Mr. Ardiaca worked at the EU Agency for Railways, first as Project Officer, than as Head of the Coordination Sector. In December 2013, Félix joined the European Investment Bank, as Senior Rail Engineer at the Mobility Department, and since then has been in charge of appraising and monitoring railway projects financed by the Bank. In these years, he appraised around 70 rail infrastructure and rolling stock projects in several EU Member States, EU neighbourhood countries, and other world regions.



## Dominique Riquet

Dominique Riquet was elected vice-president of the Committee on Transport and Tourism In 2009 and 2014. He has been particularly committed to the financing of major projects in the field of infrastructure which earned him the position of rapporteur of the Connecting Europe Facility. A specialist in the Juncker plan, Dominique Riquet founded and presided the parliamentary intergroup dedicated to long-term investments, which represents an effective tool to support the activities of the committees of the European Parliament.

## SPEAKERS



### Michael Peter

Michael Peter earned a degree in electrical engineering at Technische Universität Braunschweig (Germany) and Universidad Politécnica de Madrid (Spain). In 1992 Peters joined Siemens where he served, for the past 25 years, in various capacities and countries including Germany, Spain, Thailand and the U.S. Today he is the Chief Executive Officer at Siemens Mobility.



### Vincent Delcourt

Vincent DELCOURT from SNCF Innovation, Technology and Corporate Projects Departement. He has been working at SNCF since 1998, and since 2001 in the innovation and research department mainly on maintenance and energy projects. First as a project manager, then a few years later as head of a technical and scientific team working on the modeling of energy systems for both rolling stock and infrastructure. From 2014 to 2021, he has overseen all energy innovation projects as the energy innovation senior manager. He worked on the development of new products and services to reduce the CO2 footprint and ensure a transition to new energies. He has led major projects such as the hydrogen train and the battery train. Nowadays, he is in charge of partnerships, strategy and technology intelligence to accelerate and improve efficiency, robustness and decarbonisation of railway system.



### Dariush Kowsar

Dariush Kowsar is currently director for European affairs at SNCF Réseau and member of the supervisory boards of Eurailscout France and of Eurailscout Inspection & Analysis B.V. Having studied at University of Rome "La Sapienza" and at University College London, he holds a M.Sc. degree in civil engineering - transport planning. After working as a transport consultant for Systra in Italy, he joined, in 2000, the SNCF Group in Paris. Project manager for feasibility studies for freight or high-speed services, as part of outline design projects for new rail infrastructures, he acted as Chief of staff of the SNCF Strategy Director from 2004. Responsible for the unit in charge of station investment planning up to September 2009, he subsequently worked as Program manager at the International Projects Division. After an experience as Institutional relations officer for the SNCF northern Paris region, he acted, from 2013 to 2018, as director of the Paris Austerlitz railway station.

## MODERATOR



### Nick Kingsley

Nick Kingsley is Executive Editor at the Railway Gazette Group, where he leads the content creation function across its publishing and events portfolio. Railway Gazette is the market leading business title for the global professional rail industry, with readership in 140 countries and a heritage dating back to 1835. Nick has held a range of editorial roles since joining Railway Gazette in 2006 from the market analysis group Datamonitor.

# UNIFE STAFF



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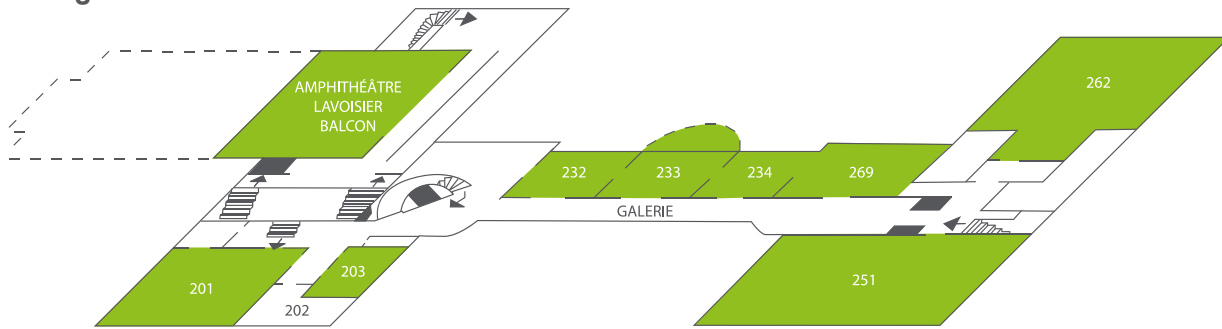
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## UNISIG

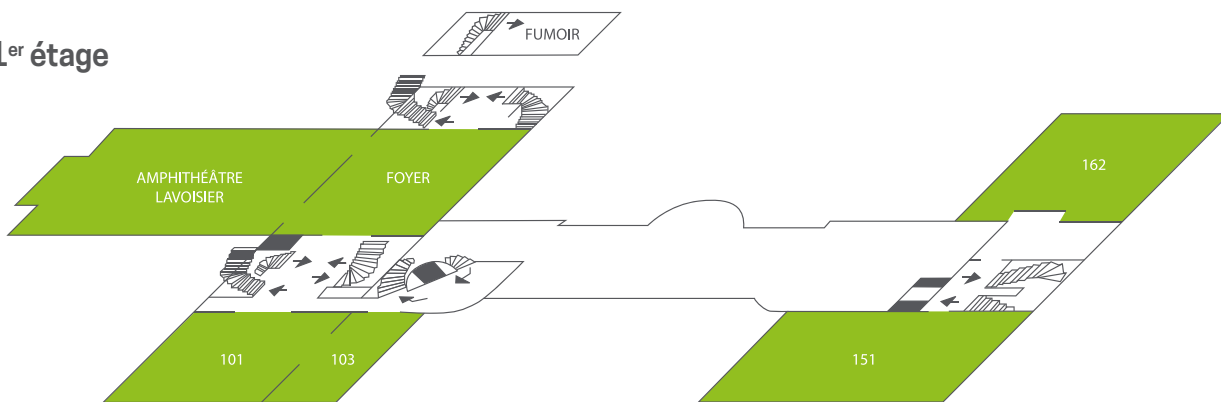
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# MAISON de la CHIMIE (plan)

## 2<sup>ème</sup> étage



## 1<sup>er</sup> étage



## Rez-de-Chaussée

